

**New Communities Youth Development & Community Wellness Programs
Request for Grant Applications
Application Packet**

Before completing and submitting an application, please review the information packet.

I. Program Summary

Background

The New Communities Initiative is a comprehensive partnership designed to improve the quality of life for families and individuals living in four neighborhoods in Washington, DC: Barry Farm (Ward 8), Lincoln Heights/Richardson Dwellings (Ward 7), Northwest One (Ward 6) and Park Morton (Ward 1). The New Communities Initiative provides resources so that the community, in partnership with public and private entities, can work to transform highly concentrated low-income neighborhoods into healthy mixed-income neighborhoods. The Initiative protects housing for the poor with a one-for-one replacement of existing affordable housing, while improving community anchors like schools and recreation centers. Equally important, the New Communities Initiative works with the community to address residents social and economic needs by providing linkages to job training, asset building, health supports, youth development, and other supportive human services.

The New Communities Human Capital Strategy (see New Communities Home Page at <http://www.dcbiz.dc.gov/dmped/cwp/view,a,1365,q,605482.asp>) requires the development of comprehensive and strengths-based supportive services that address significant and immediate barriers to self-sufficiency among long time residents. Youth Development and Community Wellness are two of the four human capital priorities. Funded contractors will provide comprehensive and strengths-based youth development and community wellness programs.

Purpose

The purpose of this Request for Applications (RFA) is to solicit proposals for Fiscal Year 2010 New Communities Youth Development and Community Wellness Grants (NC YDCW), pursuant to Section 2(j)(4) of the Neighborhood Investment Act of 2004, effective October 15, 2009 (D.C. Act 18-207). The Office of the Deputy Mayor for Planning and Economic Development (DMPED) seeks qualified, experienced not-for-profit 501 (c) 3 organizations to help realize the New Communities Human Capital Strategy in all four New Communities target areas through the NC YDCW program.

There are two eligible project categories that support the District's FY'10 New Communities Human Capital Strategy: (1) youth development and (2) community wellness. Please see Section II (Program Guidelines) for a description of these project categories.

Types of Grants Available:

A total of \$645,000 is available for this round of funding. \$430,000 is available for Youth Development Programs and \$215,000 is available for Community Wellness Programs. Applicants may apply to more than one category. Grants up to a maximum of \$60,000 per category are available.

Definitions:

The following terms are used in this packet:

<i>Term</i>	<i>Definition</i>
Applicant	An entity that meets the eligibility requirements and responds to this Request for Applications
Application	Package of documents required to be completed and submitted by the applicant in response to the Request for Applications
Council	The Council of the District of Columbia
Human Capital Strategy	The process by which residents formalize goals for self-sufficiency
New Communities Redevelopment Plan	The comprehensive redevelopment plan for each New Communities target area. It consists of the physical redevelopment plan and the human capital plan.
NOFA	Notice of Funding Availability
Proposal	The eligible activities proposed by an eligible Applicant in the Application. The activities may be a program, project, or service.
RFA	Request for Applications

II. Program Guidelines

This section outlines the eligibility requirements and program guidelines, including project requirements, and project budgets.

Eligible Applicants:

Not-for-Profit organizations that meet all of the following criteria are eligible to apply:

1. Have federal 501 (c)(3) tax-exempt status and must be organized under the District of Columbia Non-profit Corporation Act (DC Code, sec.29-501 et seq.). Eligible applicants must have tax exempt status for at least one year prior to application submission.
2. Have a principal place of business located within the District of Columbia.
3. Demonstrate a commitment to the New Communities target area where the project is proposed through a successful track record of offering and operating programs, projects, services, and/or facilities.
4. Be a registered organization in good standing with the DC Department of Consumer and Regulatory Affairs, Corporation Division, and the Internal Revenue Service (IRS).
5. Not be classified as an ineligible applicant listed below.
6. Be a community-based organization(s), defined as: non-profit agency with a board of directors that is reflective of the community served.

NOTE: For organizations that are former New Communities and/or DMPED grantees, New Communities staff will evaluate performance under previous grant agreements. This includes timely submission of monthly and quarterly reports, site visit reports, and

implementation of the program in accordance with the executed grant agreement. Former grantees will not receive special consideration and are judged by the same criteria as others in the competitive process. ****Applicants must also be current and in good standing with other funding received from any other District of Columbia agency.***

Ineligible Applicants: Entities that have failed to complete current/past New Communities or other District government funded projects (grants or loans) in prior years are also ineligible.

Partnerships:

1. Unincorporated community-based or neighborhood organizations may partner with an eligible applicant on a proposed project; however, the eligible applicant must act as the lead organization and accept fiduciary responsibility for the application and grant. The roles and responsibilities of both partners must be clearly articulated in the application.
2. Not-for profit organizations based outside of the District may partner with an eligible applicant; however, the eligible applicant must retain the fiduciary responsibility for the application and the grant. The roles and responsibilities of both partners must be clearly articulated in the application.
3. Partnerships amongst eligible organizations are encouraged. Each partnering organization must also submit a minimum of (3) letters of recommendation (letters must be within the last three months). The roles and responsibilities of both partners must be clearly articulated in the application.
4. Be a registered organization in good standing with the DC Department of Consumer and Regulatory Affairs, Corporation Division, and the Internal Revenue Service (IRS).

Eligible Projects:

In order to be eligible the proposed projects must:

1. Be physically located within the boundaries of one of the New Communities target areas (See Section V – New Communities Target area boundaries). Transportation must be provided for events outside of the neighborhood target area.
2. Fall into one of the eligible project categories listed below.
3. Fulfill New Communities program objectives by supporting resident participation in the redevelopment of their neighborhood and preparing families to meet neighborhood reentry guidelines.
4. Be supported by community stakeholders including New Communities Advisory Group Members, Resident Councils, neighborhood youth organizations, Advisory Neighborhood Commissions, civic associations, and Councilmember offices.
5. Integrate neighborhood anchors such as schools, recreation centers, faith based organizations, libraries, health centers and other community based organizations into program planning and implementation.
6. Provide a public benefit to the New Communities target area that addresses a human capital need related to youth development and/or community wellness.
7. Provide a minimum 20% cash or in-kind match and seek to leverage additional funding from other sources.
8. Be led by a project team composed of at least 3 people who are accountable for implementing the project.
9. Be open to all residents within the New Communities target area boundaries.
10. Not propose any non-eligible uses of the grant described below.
11. Meet category-specific requirements noted in the Program Categories section.

Non-Eligible Uses of the Grant:

1. Replacement of existing funding from any source to support projects, programs, or services offered by the Applicant.
2. Repair, replace, or improve a DC government facility.
3. Acquisition, lease, or rental of property for any use.
4. Construction or demolition activities related to housing.
5. Predevelopment activities related to the implementation of the proposal or the administration of the grant.
6. Operating expenses not related to the implementation of the proposal or the administration of the grant.
7. Expenses incurred prior to grant award and execution of the grant agreement with the District.

Project Categories**I. Youth Development in New Communities (\$430,000)**

Grants in this category will be awarded to support neighborhood-based programs for children, youth and older youth, ages 0-24, in Barry Farm, Lincoln Heights/Richardson Dwellings, Northwest One and Park Morton. Youth development is a process by which all young people seek ways to meet their basic physical and social needs and to build competencies (knowledge and skills) necessary to succeed in adolescence and adulthood.

We seek to fund programs that provide intentional opportunities along with corresponding supports and services that help young people reach developmental outcomes and have meaningful roles in their organization. Programs may include family literacy, academic enrichment, wellness, financial literacy, college preparation, workforce development and utilize technology as a means to accomplishing program goals.

Funded programs must address at least one of the following New Communities Outcomes:

- Children are ready to enter school and parents support their educational progress.

Examples of indicators:

- Parents read to their children
- Parents increase knowledge of child safety, physical and cognitive development, disciplinary methods and supportive resources
- Children enroll in early childhood education programs
- Parents increase communication with teachers, attend PTA meetings, increase knowledge of services for children with special needs

- Youth attend school regularly and perform at grade level or above.

Examples of indicators:

- Improved attendance
- Increased scores on standardized tests
- Better grades

- Youth successfully transition to adulthood
Examples of indicators:
 - Complete high school and/or GED
 - Enroll in college or training program that leads to a career
 - Become job ready
 - Obtain employment

- Youth demonstrate financial literacy
Examples of indicators:
 - Develop a budget
 - Open a bank account
 - Increased knowledge of savings and investment opportunities
 - Complete a financial literacy course

- Youth practice healthy behaviors
Examples of indicators:
 - Increased consumption of healthy foods
 - Increased levels of exercise
 - Increased knowledge and utilization of tools for healthy relationships (family, peers, teachers, community, work place, teen domestic violence prevention, etc.)
 - Increased knowledge of STDs through innovative, age and culturally-appropriate strategies and/or peer education

- Youth participate in improving their neighborhoods
Examples of indicators:
 - Youth plan, implement and evaluate neighborhood projects
 - Complete of community service projects
 - Participate in neighborhood advisory group meetings

Additional Requirements

Successful applicants will:

- a. Design a program aligned with at least one of the seven New Communities outcomes and will demonstrate this alignment through a work plan- listing the outcome, program activity, target population and evidence of change.

- b. Provide activities based upon the principles of positive youth development. Key youth development principles include:
 - challenging youth to reach their full potential;
 - providing youth with opportunities to make and implement decisions;
 - providing environments in which young people can further develop their social, civic, cognitive, and emotional competencies;
 - ensuring that necessary services and supports are available to young people;
 - engaging the whole community; and
 - ensuring that youth are engaged by caring and supportive adults

- d. Demonstrate creative and non-traditional approaches to working with youth.
- e. Incorporate non-traditional forms of outreach and youth engagement to attract and retain the participation of youth who do not traditionally participate in services, including youth who have had involvement with the juvenile justice and/or foster care systems.
- f. Require that at least two direct program staff and one key supervisor, participate in Advancing Youth Development (AYD) Training. Direct service workers on staff must complete the 30-hour AYD course. Key supervisors must complete the AYD Course for Supervisors (15-hour course).
- h. Submit Monthly Expenditure Reports that accurately reflect up to date expenditures. Grant payments will be issued quarterly upon review of program and expenditure reports.
- i. Ensuring background checks for all staff and TB tests for staff. First-Aid/CPR-certified staff is required at all sites.

II. *Wellness and Health Promotion in New Communities (\$215,000)*

Grants in this category will be awarded to support neighborhood-based wellness programs in Barry Farm, Lincoln Heights/Richardson Dwellings, Northwest One and Park Morton. Programs will utilize a community based wellness approach that's aligned with at least one of the New Communities outcomes listed below. Grantees will demonstrate this alignment through a work plan consisting of outcomes, program activities, target population and evidence of change.

Successful applicants must also demonstrate or build linkages with community and government stakeholders, such as the Department of Health, that are currently working on chronic disease management, healthy eating and active living initiatives.

Each grant is expected to result in residents achieving two or more of the following outcomes:

- An average weight reduction of 5-7 percent of the individual's body weight;
- An increase in the consumption of fruits and vegetables;
- A reduction in TV viewing time to no more than 2 hours per day;
- A lifestyle change evident by verifiable sources (i.e. before/after photos; medical records, etc.). Examples of life changes include adults get at least 30 minutes of moderate physical activity on most days of the week and children get at least 60 minutes most days of the week.
- Verifiable evidence of the development and adherence to a treatment plan for chronic disease management which could include (some but not all) blood pressure control, cholesterol control, diabetes control (A1c), HIV/AIDS management, reduction in emergency room utilization or hospitalization;
- Increased quality of life for seniors including those experiencing dementia, Alzheimer's, mobility issues or other illnesses that require specialized care;

- Increased quality of life for persons with disabilities;
- Increased awareness of supportive services for families of seniors and persons with disabilities including children with IEPs and learning disabilities;
- Increased smoking cessation or quit attempts;
- Increased awareness of tools for healthy and safe relationships as well as strategies for overcoming a coercive sexual environment;
- Increased enrollment and completion of prenatal and parenting classes; and
- Increased number of well baby check ups.

Possible grantee activities include but are not limited to:

1. Creating healthy team-based weight loss challenges.
2. Using journaling, poetry or other art forms as a means of relieving stress.
3. Implementing an exercise/psychotherapy program to reduce weight, reduce stress and anxiety and manage other health problems.
4. Expanding or developing an intergenerational recreation program.
5. Creating resident-led wellness programs.
6. Assisting residents with writing, editing, publishing, marketing and/or distributing a cookbook with nutritious recipes.
7. Developing a healthy and safe relationships survival guide for youth and/or adults.
8. Developing policies and sustainable strategies that impact nutrition, physical activity and chronic disease management in specified neighborhoods (See Table A.)

TABLE A.

	Nutrition	Physical Activity
Media	<ul style="list-style-type: none"> • Media and advertising restrictions • Promote healthy food/drink choices • Counter-advertising for unhealthy choices 	<ul style="list-style-type: none"> • Promote increased activity • Promote use of public transit • Promote active transportation (bicycling and walking) • Counter-advertising for screen time
Access	<ul style="list-style-type: none"> • Healthy food/drink availability (e.g., incentives to food retailers to locate/offer healthier choices in underserved areas, healthier choices in child care, schools, worksites) • Limit unhealthy food/drink availability (whole milk, sugar sweetened beverages, high-fat snacks,) • Reduce density of fast food establishments • Eliminate transfat through purchasing actions, labeling initiatives, restaurant standards • Reduce sodium through purchasing actions, labeling initiatives, restaurant standards • Procurement policies and practices • Farm to institution, including schools, worksites, hospitals and other community institutions 	<ul style="list-style-type: none"> • Safe, attractive accessible places for activity (e.g. access to outdoor recreation facilities, enhance bicycling and walking infrastructure, place schools within residential areas, increase access to and coverage area of public transportation, mixed use development, reduce community designs that leads to injuries). • Neighborhood planning, zoning and transportation (e.g., planning to include the provision of sidewalks, mixed use, parks with adequate crime prevention measures, and Health Impact Assessments) • Require daily quality PE in neighborhood schools • Require daily physical activity in afterschool/childcare settings • Restrict screen time (afterschool, daycare)
	<ul style="list-style-type: none"> • Signage for healthy vs. less healthy items • Product placement & attractiveness • Menu labeling in neighborhood eating establishments 	<ul style="list-style-type: none"> • Signage for neighborhood destinations in walkable/mixed-use areas • Signage for public transportation, bike lanes/boulevards.
Price	<ul style="list-style-type: none"> • Changing relative prices of healthy vs. unhealthy items (e.g. through bulk purchase/procurement/competitive pricing). 	<ul style="list-style-type: none"> • Reduced price for park/facility use • Incentives for active transit • Subsidized memberships to recreational facilities
Social Support & Services	<ul style="list-style-type: none"> • Support breastfeeding and maternity care practices 	<ul style="list-style-type: none"> • Develop safe routes to school • Workplace, faith, park, neighborhood activity groups (e.g., walking hiking, biking)

Program Guidelines

Award Period

Proposals submitted under this RFA must commence within 30 days of award notification. The grant period under NC YDCW is January 1 – September 30, 2010.

Budget:

Applicants must complete a sources and uses budget and budget narrative (see Attachment B). Personnel costs must be detailed for each position and include specific wage and fringe benefits information; a maximum of **30% of the total grant can be used for salaries and 10% of base salaries can be used** on fringe benefits. Documentation requirements for individual items to be purchased with New Communities grant funds follow:

- a. Items valued between \$500 and \$4,999 must be supported with a written bid, proposal, or estimate.
- b. Items valued over \$5,000 must be supported with at least three written bids.
- c. In special circumstances, Applicants may request a waiver to the written bid requirements.

Leveraging Resources:

Applicants must provide a 20% cash or in-kind match, and are encouraged to leverage additional resources. Applications will be evaluated on this factor (see Section III). Applicants shall discuss resource leveraging in the budget narrative in Attachment B and provide support documentation to demonstrate funding availability and/or commitments.

Performance Measures:

Applicants are required to submit a minimum of three performance measures as part of the application (see Proposal Narrative in the RFA Package). The measures should be specific, results oriented, and directly related to the New Communities outcomes for each program and target area. Completion of Proposal activities in the workplan does not constitute adequate performance measures. The data collection, assessment methods and actual data should be appropriate and adequately support the measures.

Community Support:

Applicants and Partners are required to provide documentation of community support from local organizations in the New Communities target area. Documentation may include letters of support from the New Communities Advisory Group, resident councils, neighborhood youth groups, Advisory Neighborhood Commission (ANC), ANC single member district members, civic or neighborhood associations, or Councilmembers. Support letters should be current (no older than three months) and clearly reference the New Communities grant and the Applicant's Proposal. Support letters **must** accompany the Application at the time of submission. DMPED may contact persons or organizations that submit letters of support.

Site Visits:

Site visits will be conducted of all applicants; prior to award of funding.

III. Application Review Process

Application

The Request for Applications (RFA) packet will be released on Friday, October 23, 2009. Interested parties may obtain a copy of the RFA Packet from the following sources:

1. Office of the Deputy Mayor for Planning and Economic Development: New Communities Youth Development & Wellness Grants. Website: www.dcbiz.dc.gov . Please look on the New Communities page under Funding Opportunities.
2. Office of Partnerships and Grants Development: District Grants Clearinghouse. Website: www.opgd.dc.gov

Interested applicants are encouraged to attend information sessions on **Wednesday, November 4, 2009 at 1 PM** or **Thursday, November 19, 2009 at 10 AM**, at the Office of the Deputy Mayor for Planning and Economic Development, 2025 M Street, NW, Suite 600, Washington, DC 20036. All questions and answers from the Information Session will be documented and posted on the DMPED website prior to the due date. No questions are allowed after the Information Session, to ensure all applicants have access to the same information. Written responses to all questions will be available on the website (www.dcbiz.dc.gov).

Organizations may submit one application per category. The completed application packet is due by 12:00pm on Monday, December 7, 2009. *Late submissions will not be accepted.* Applications may be submitted via hand delivery or delivery service to:

Office of the Deputy Mayor for Planning and Economic Development
New Communities Human Capital Strategy
2025 M Street, NW, Suite 600
Washington, DC 20036
Attn: Tia Gilbert

Please read the following instructions before completing the application and attachments.

1. Faxed or emailed applications **will not** be accepted.
2. Submit the **original and four (4) unbound copies** of the application package. The application package consists of the completed and signed application form, project narrative, all required attachments, and the application checklist.
3. The narrative and attachments shall be typed in 12 point font on single sided 8-1/2" x 11" paper. Drawings, maps, and photographs may be submitted in a larger format, not to exceed 11" x 17". All pages must be numbered and labeled with the applicant name and project name.
4. Use the checklist at the end of the package to verify the application is complete. Completing an application is not a guarantee of funding. Incomplete applications **cannot** be evaluated.

5. The Application Package shall be arranged as follows:
 - I. Cover Letter
 - II. Completed, signed application form
 - III. Proposal Narrative
 - IV. Attachment A –Team & Work Plan
 - V. Attachment B.1 –Budget Form
 - VI. Attachment B.2 – Budget Narrative
 - VII. Attachment B.3 – Supporting documentation for resource leveraging
 - VIII. *(If applicable)* Documentation to support cost of budgeted items over \$500
 - IX. Documentation of community support
 - X. Certificate of Good Standing from DCRA
 - XI. Applicant’s most recent financial statement from the current fiscal year
 - XII. List of the Applicant’s Board of Directors with affiliation and years of service
 - XIII. Resumes of Team Members listed in Attachment A
 - XIV. Organizational Chart for Application *(and Partner, if applicable)*
 - XV. Attachment C –Application Checklist

Review Process

The review panel will evaluate and score applications based on the selection criteria defined below. Only **completed** applications will be reviewed and scored in accordance with the selection criteria defined below. The panel will submit award recommendations to the Deputy Mayor for Planning and Economic Development for review and approval. New Communities reserves the right to fund a grant in its entirety or in part.

Selection Criteria

Applicants' submissions will be objectively reviewed against the following criteria.

1. Project Feasibility (25 pts): This factor evaluates the extent to which the applicant includes a detailed, well-organized, and feasible plan of action to carry out the proposed project; the extent to which the activities, work plan, and budgets are consistent with clearly defined, measurable, and time-specific performance objectives
2. Applicant Track Record and Relevant Experience (20 pts): This factor evaluates an applicant’s track record for successfully impacting the New Communities target area through its past activities; and the applicant’s relevant experience in implementing projects of similar size and scope.
3. Need and Public Benefit: (20 pts): This factor evaluates the extent to which the applicant has clearly delineated and justified the need, proposed impact and benefits of the project.
4. Synergy with New Communities other District government initiatives (15 pts): This factor evaluates the extent to which the proposal supports existing and ongoing initiatives that strengthen the neighborhood network of supportive services, support the goals of the New Communities Redevelopment Plan, support the goals of other District initiatives and support the overall goals of the target area identified.
5. Resource Leveraging Factor/Sustainability (20 pts): This factor evaluates the extent to which the applicant has leveraged other resources for the implementation of the proposed project as well as the lasting impact on the community.
6. Neighborhood Involvement and Partnerships (25 pts): This factor evaluates the extent to which the applicant and/or proposed project involves New Communities residents in planning, decision making and implementation of projects as well as the extent to which the applicant engages neighborhood anchors such as schools, recreation centers, libraries and other community institutions and stakeholders.

Award Notification

Applicants will be notified of DMPED's decision by US Mail no later than 45 days after the application deadline. Prior to any award of funds, DMPED will also send notification letters to impacted Advisory Neighborhood Commissions (ANC) for a 30-day review period.

IV. Post-Award Requirements

1. Grantees are required to enter into a grant agreement with the Office of the Deputy Mayor for Planning and Economic Development (DMPED). All provisions of the grant agreement must be upheld by the Grantee, or the Grantee will be in breach of the agreement.
2. Grant funds are released according to a draw schedule that is developed by New Communities program staff in consultation with the Grantee. Grantees are required to meet project-specific milestones stated in the draw schedule as a condition of the release of grant funds.
3. All projects shall be conducted in accordance with local and federal laws.
4. All required permits must be obtained for the project by the Applicant. Applicants are responsible for determining what permits are required and should consider the permit processing time in developing the project schedule.
5. The Applicant, when requested, must be able to show proof of all insurance coverage required by law. All Applicants that receive awards under this RFA must show proof of required insurance prior to receiving funds.
6. Grantees will be required to submit monthly progress reports, a final grant close out report, and other required reports as outlined in the grant agreement.
7. The Grantee shall establish a separate account independent of other account records for funds received under this grant. Grantee shall maintain complete and accurate records and documentation of all costs incurred under this agreement in accordance with the instructions of DMPED and organized in a manner that identifies the cost categories set forth in the project budget. QuickBooks or other in-house accounting systems will not supplant establishing a separate bank account.
8. Grantees and their project teams are required to attend an orientation session with the New Communities program staff to discuss financial accountability and reporting responsibilities prior to the execution of the grant agreement.
9. Pursuant to DC Official Code §1-309(a),(b),and(c)1 (2003), District of Columbia government agencies are required to provide 30-day written notice prior to the award of grant funds to affected Advisory Neighborhood Commissions, the Commissioner representing a single-member district affected by said actions, and affected Ward Councilmembers. The grant award and execution of the grant agreement with the District cannot occur until after the notification period.

V. New Communities Target Area Boundaries

Barry Farm (Ward 8)

- 1100-1300 Blocks of Stevens Road, SE
- 1100-1200 Blocks of Eaton Road, SE
- 1100-1200 Blocks of Sumner Road, SE
- 2500-2600 Blocks of Firth Sterling Ave, SE
- 2600 Block of Wade Road, SE

Lincoln Heights/Richardson Dwellings (Ward 7)

Lincoln Heights

- 200-400 Blocks of 50th Street, NE
- 200-400 Blocks of 51st Street, NE
- 500 Block of 50th Place, NE
- 5000-5100 Blocks of Fitch Place, NE
- 5000 Block of Cloud Place, NE
- 5000 Block of Banks Place, NE
- 5000 Block of Brooks Street, NE

Richardson Dwellings

- 200-400 Blocks of 53rd Street, NE
- 300 Block of 54th Street, NE
- 5300 Block of Clay Terrace, NE
- 5300 Block of Dix Street, NE

Northwest One (Ward 6)

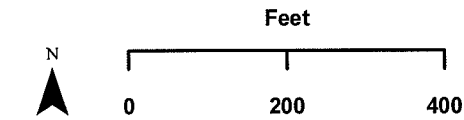
- Unit Blocks of K Street, L Street, M Street, and L Place, NW
- Unit-100 Blocks of New York Avenue, NW
- 1000-1100 Blocks of New Jersey Avenue and First Street, NW
- 1100 Blocks of First Terrace, Sursum Corda Court and First Place, NW
- 1000-1200 Blocks of North Capitol Street, NW

Park Morton (Ward 1)

- 600 Block of Park Road, NW
- 600 Block of Morton Street, NW




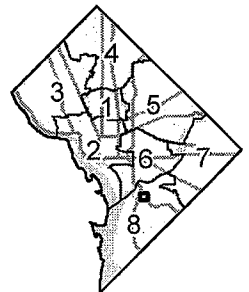
Barry Farm (Ward 8)

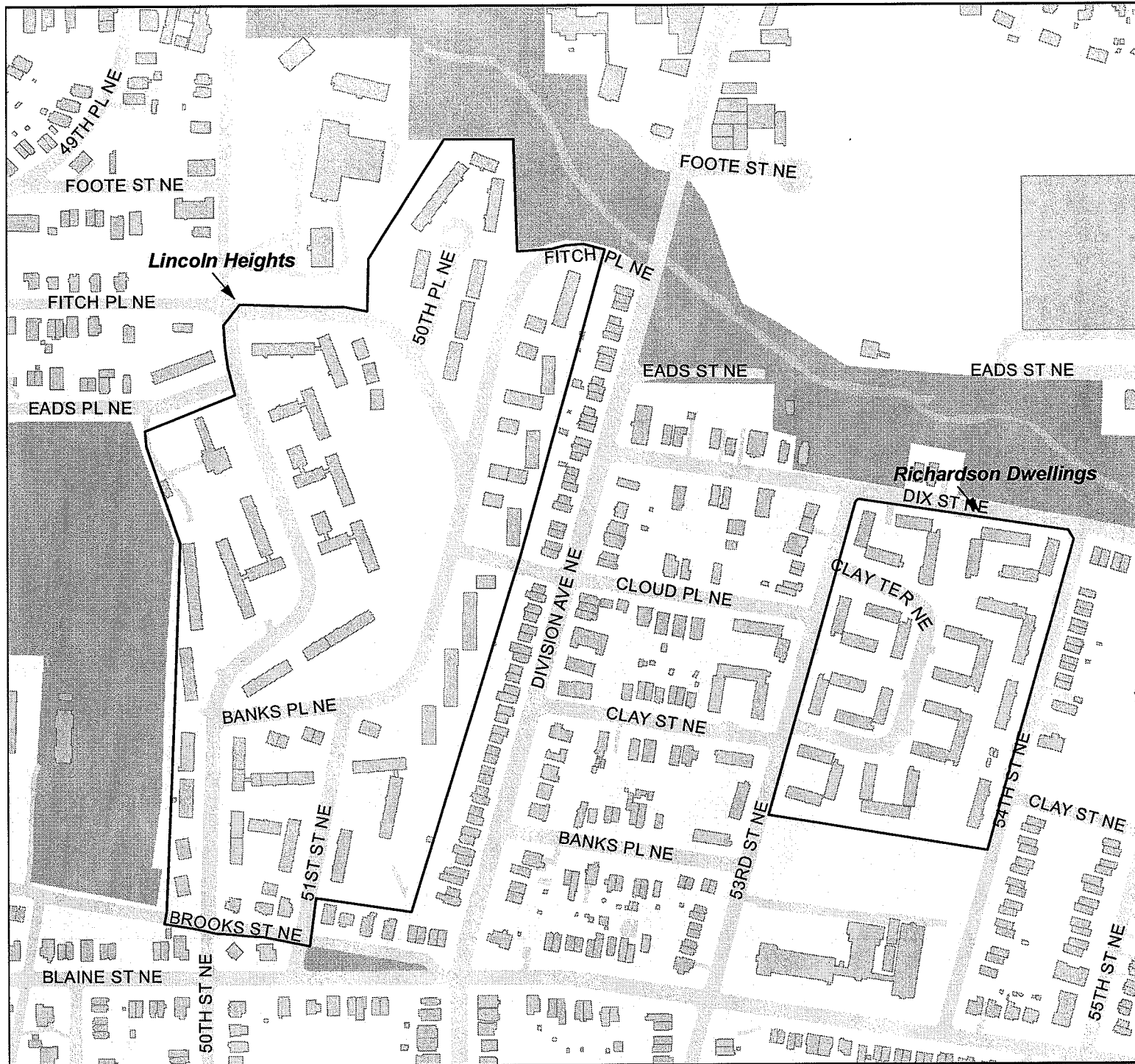


Government of the District of Columbia
Office of Planning ~ October 1, 2009

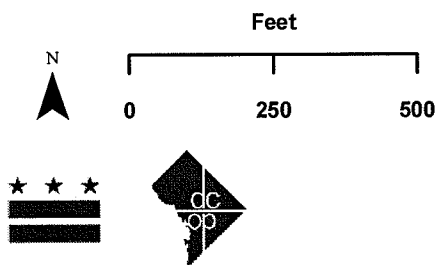
This map was created for planning purposes from a variety of sources. It is neither a survey nor a legal document. Information provided by other agencies should be verified with them where appropriate.

-  New Communities
-  Buildings
-  Roads
-  Water
-  Parks





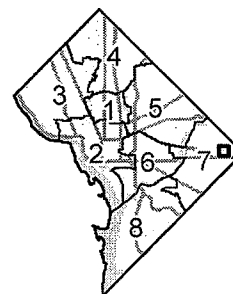
Lincoln Heights/Richardson Dwellings (Ward 7)

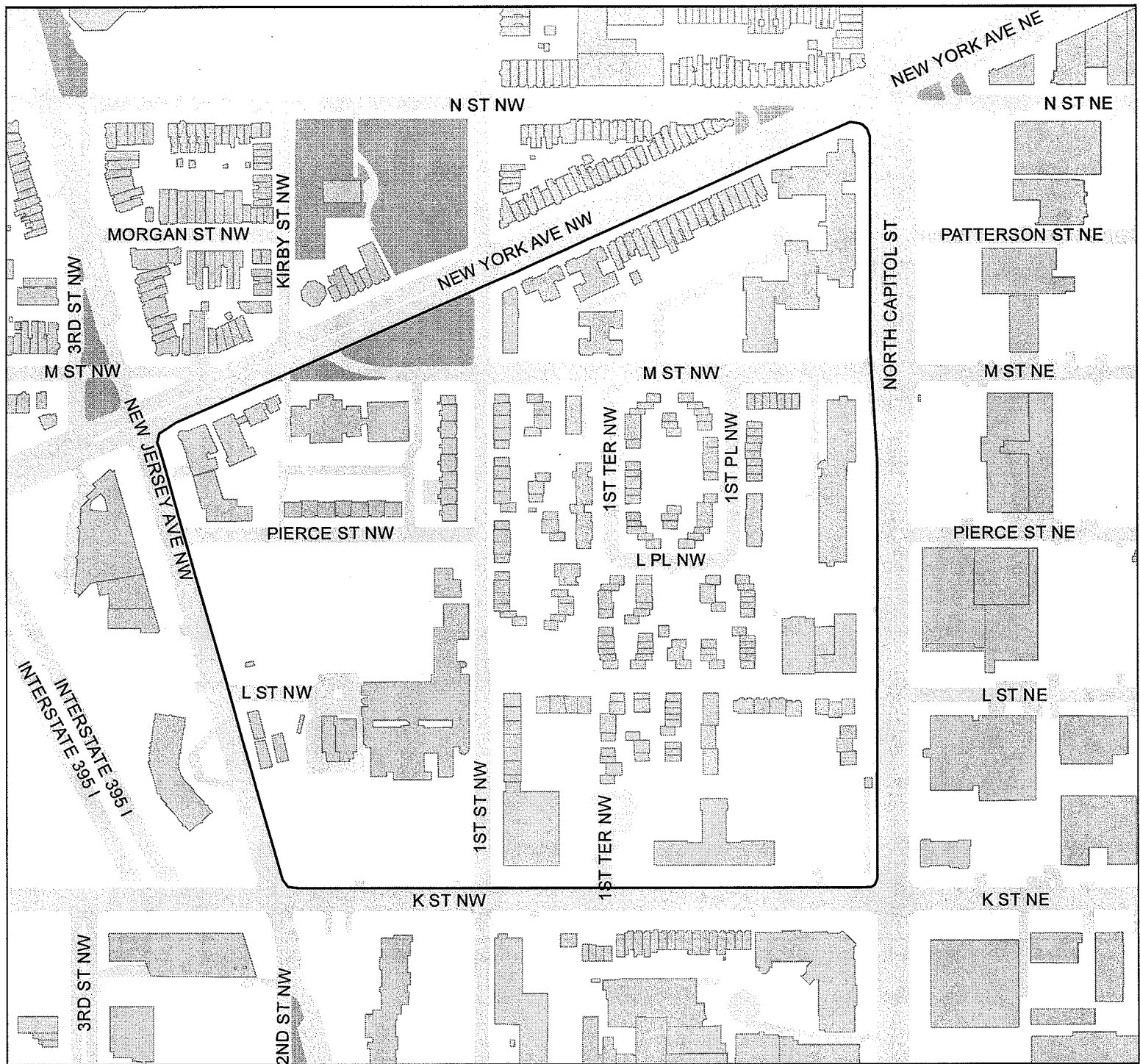


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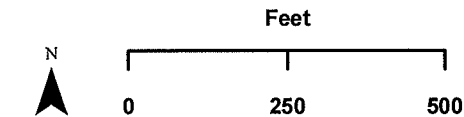
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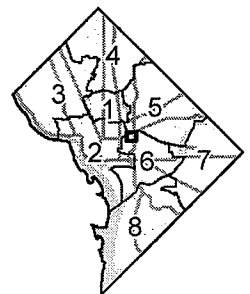
Northwest One (Ward 6)

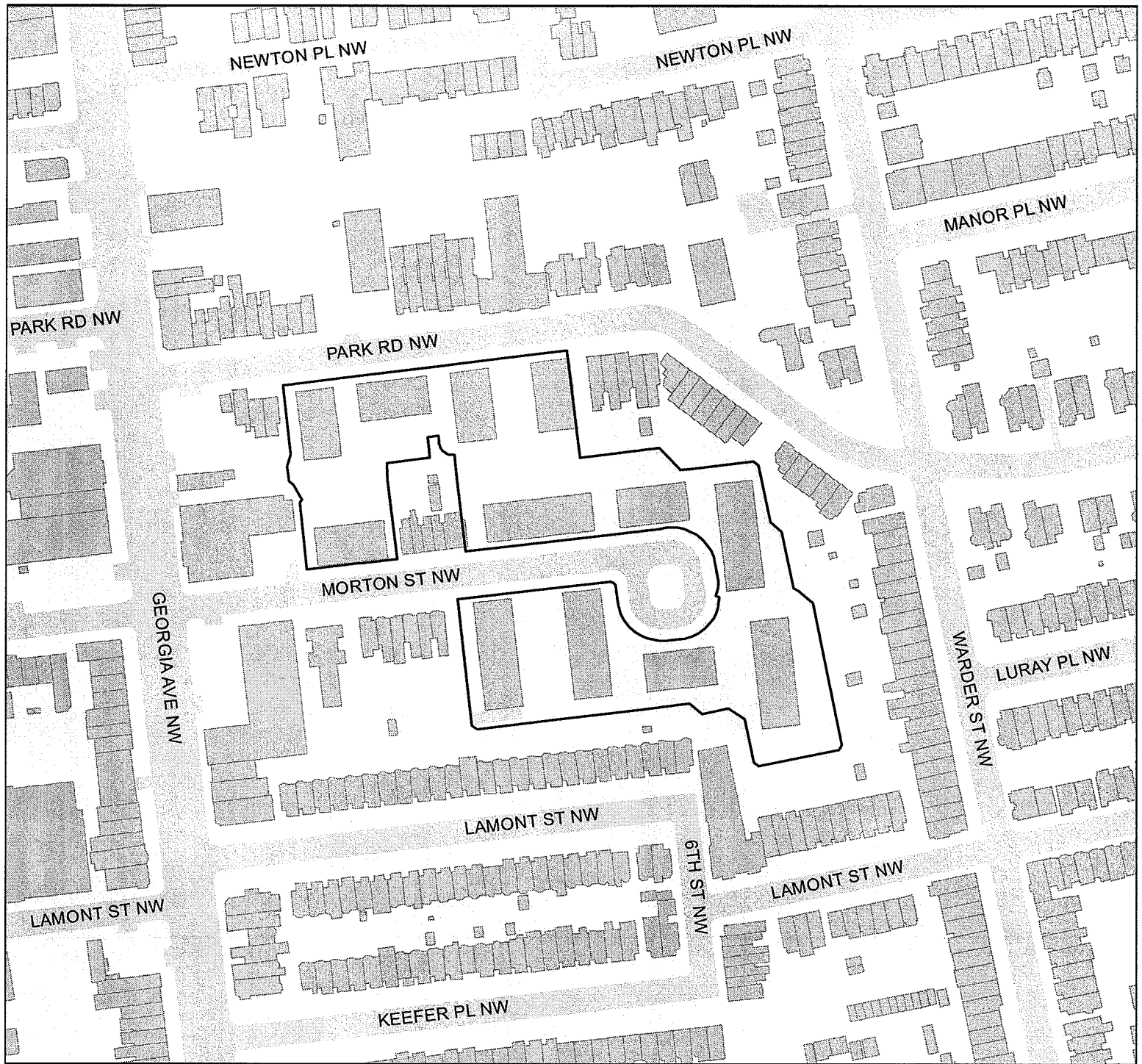


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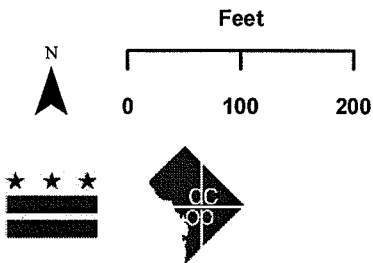
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Park Morton (Ward 1)



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